

# **GOLCONDA GOLD LTD.**

## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

### **For the three and nine months ended September 30, 2023**

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Dated: November 27, 2023

#### **MANAGEMENT'S DISCUSSION AND ANALYSIS**

This management's discussion and analysis ("**MD&A**") of financial condition and results of operations of Golconda Gold Ltd. ("**Golconda**" or the "**Company**"), was prepared by management as at November 27, 2023. Throughout this MD&A, unless otherwise specified, "Golconda", "the Company", "we", "us" or "our" refer to Golconda Gold Ltd. and its subsidiaries and should be read in conjunction with the unaudited condensed interim consolidated financial statements and notes thereto for the three and nine month periods ended September 30, 2023 (the "**Interim Financial Report**"), as well as the audited consolidated financial statements and notes thereto for the year ended December 31, 2022 (the "**Annual Financial Statements**").

The Annual Financial Statements have been prepared by management in accordance with International Financial Reporting Standards ("**IFRS**") issued by the International Accounting Standards Board ("**IASB**"). The Interim Financial Report has been prepared by management in accordance with IFRS applicable to interim financial reporting, including IAS 34, *Interim Financial Reporting*. All amounts are expressed in U.S. dollars unless otherwise noted. Other information contained in this document has also been prepared by management and is consistent with the data contained in the Annual Financial Statements.

The Company's certifying officers are responsible for ensuring that the Interim Financial Report and MD&A do not contain any untrue statement of a material fact or omit to state a material fact required to be stated or that is necessary to make a statement not misleading in light of the circumstances under which it was made. The Company's certifying officers certify that the Interim Financial Report together with the other financial information included in the Interim Financial Report fairly present in all material respects the financial condition, financial performance and cash flows of the Company as the date of and for the periods presented in the Interim Financial Report.

The Company's audit committee (the "**Audit Committee**") and board of directors (the "**Board of Directors**") provide an oversight role with respect to all public financial disclosures by the Company. The Board of Directors approves the Interim Financial Report, the Annual Financial Statements and MD&A after the completion of their review and recommendation for approval by the Audit Committee, which meets periodically to review all financial reports, prior to filing.

#### **FORWARD LOOKING STATEMENTS**

Certain statements contained in this MD&A constitute "forward-looking statements". All statements other than statements of historical fact contained in this MD&A, including, without limitation, those regarding the Company's future financial position and results of operations, strategy, proposed acquisitions, plans, objectives, goals and targets, and any statements preceded by, followed by or that include the words "believe", "expect", "aim", "intend", "plan", "continue", "will", "may", "would", "anticipate", "estimate", "forecast", "predict", "project", "seek", "should" or similar expressions or the negative thereof, are forward-looking statements. These statements are not historical facts but instead represent only the Company's expectations, estimates and projections regarding future events. These statements are not guarantees of future performance and involve assumptions, risks and uncertainties that are difficult to predict. Therefore, actual results may differ materially from what is expressed, implied or forecasted in such forward-looking statements.

Additional factors that could cause actual results, performance or achievements to differ materially include, but are not limited to: the Company's dependence on two mineral projects; gold price volatility; risks associated with the conduct of the Company's mining activities in South Africa and New Mexico; regulatory, consent or permitting delays; risks relating to the Company's exploration, development and mining activities being situated in South Africa and New Mexico; risks relating to reliance on the Company's management team and outside contractors; the Company's inability to obtain insurance to cover all risks, on a commercially reasonable basis or at all; currency fluctuations; risks regarding the failure to generate sufficient cash flow from operations; risks arising from the Company's fair value estimates with respect to the carrying amount of mineral interests; mining tax regimes; risks regarding mineral resources and reserves; the Company's need to replace reserves depleted by production; risks and unknowns inherent in all mining projects, including the inaccuracy of reserves and resources, metallurgical recoveries and capital and operating costs of such projects; contests over title to properties, particularly title to undeveloped

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properties; risks and expenses related to reclamation costs and related liabilities; lack of infrastructure; employee relations, labour unrest or unavailability; health risks in Africa; supply chain disruptions, major health issues, pandemics, and COVID-19; the Company's interactions with surrounding communities and artisanal miners; extensive laws and regulations governing the environment, health and safety; the Company's ability to successfully integrate acquired assets; risks related to the acquisition of the Summit Property (as such term is defined below); risks related to ramping-up production; the speculative nature of exploration and development, including the risks of diminishing quantities or grades of reserves; development of the Company's exploration properties into commercially viable mines; risks related to climate change; risks related to information security; risk of using derivative instruments including credit risk, market liquidity risk and unrealized mark-to-market risk; stock market volatility; conflicts of interest among certain directors and officers; lack of dividends; lack of liquidity for shareholders of the Company; risks related to the market perception of junior gold companies; litigation risk; and difficulties in bringing actions and enforcing judgments for foreign investors. See "Risk and Uncertainties" in the Company's Management's Discussion and Analysis for the year ended December 31, 2022, a copy of which is available on the Company's System for Electronic Document Analysis and Retrieval ("SEDAR") profile at [www.sedarplus.ca](http://www.sedarplus.ca). The list above is not exhaustive of the factors that may affect any of the Company's forward-looking statements. Investors and others should carefully consider these and other factors and not place undue reliance on the forward-looking statements. Management provides forward-looking statements because it believes they provide useful information to readers when considering their investment objectives and cautions readers that the information may not be appropriate for other purposes. Consequently, all of the forward-looking statements made in this MD&A are qualified by these cautionary statements and other cautionary statements or factors contained herein, and there can be no assurance that the actual results or developments will be realized or, even if substantially realized, that they will have the expected consequences to, or effects on, the Company. These forward-looking statements are made as of the date of this MD&A and the Company assumes no obligation to update or revise them to reflect subsequent information, events or circumstances or otherwise, except as required by law.

The forward-looking statements in this MD&A are based on numerous assumptions regarding the Company's present and future business strategies and the environment in which the Company will operate in the future, including assumptions regarding gold prices, business and operating strategies, and the Company's ability to operate on a profitable basis.

#### **MINERAL RESERVES AND RESOURCES**

Information of a technical and scientific nature that forms the basis of the disclosure in the MD&A has been approved by **Kevin Crossling Pr. Sci. Nat., MAusIMM., Geological Consultant for Golconda Gold**, and a "qualified person" as defined by National Instrument 43-101 – *Standards of Disclosure for Mineral Projects* ("NI 43-101").

All mineral reserves and mineral resources have been estimated in accordance with the standards of the Canadian Institute of Mining, Metallurgy and Petroleum and NI 43-101. All mineral resources are reported exclusive of mineral reserves. Mineral resources that are not mineral reserves do not have demonstrated economic viability. There is no guarantee that any of the mineral resources disclosed in the MD&A will be converted to mineral reserves. There is also no guarantee that any of the inferred mineral resources will be upgraded to measured or indicated mineral resources. Information on data verification performed on the mineral properties mentioned in this MD&A that are considered to be material mineral properties to the Company are contained in the Company's most recent annual information form and the current technical report for each of those properties, all available on the Company's SEDAR profile at [www.sedarplus.ca](http://www.sedarplus.ca).

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#### **CORPORATE OVERVIEW**

The Company's principal business activities are the exploration for, development of, and operation of gold mining properties. The Company operates through its wholly-owned subsidiary, Galane Gold Mines Ltd., two assets: (a) a producing mine which also has the rights to certain mineral exploration tenements (the mine and mineral exploration tenements collectively, the "**Galaxy Property**") located in the Republic of South Africa ("**South Africa**"), through subsidiaries located in Mauritius and South Africa; and (b) a mine and processing infrastructure located in the United States of America (the "**Summit Property**") that is currently in care and maintenance while a restart plan is finalised, through a subsidiary located in New Mexico, U.S.A.. The Company completed the disposition of its interest in a producing gold mine and mineral exploration tenements (the "**Mupane Property**") located in the Republic of Botswana on May 3, 2022. The common shares in the capital of the Company (the "**common shares**") have been listed for trading on the TSX Venture Exchange (the "**Exchange**") in Canada under the symbol "GG" since September 6, 2011 and trade on the OTCQB in the United States under the trading symbol "GGGOF".

On October 21, 2022, the Company changed its name from "Galane Gold Ltd" to "Golconda Gold Ltd." and consolidated its outstanding common shares on the basis of one new common share for every five existing common shares (the "**Consolidation**").

Except as stated otherwise, all common share, stock options, deferred share units, restricted share units, performance share units and share purchase warrant numbers referenced in this MD&A are expressed on a post-Consolidation basis, as have any associated common share prices or conversion prices.

#### **OUTLOOK**

The Company continues to execute the Galaxy Property development plan which is expected to result in an increased annual production over the next three years to 27,000 payable ounces of gold through the addition of new mining equipment and additional face workings. Galaxy's new and larger 50,000 tonnes per month ball mill circuit is operational and, on November 23, 2023, the Company announced a metal purchase and sale agreement with Empress Royalty Holding Corp. ("**Empress**"), a wholly-owned subsidiary of Empress Royalty Corp., under which the Company will receive an up-front cash payment of \$5 million for payable gold produced from the Galaxy mine to be invested to facilitate the increase in mining volumes required for the new and larger mill circuit. See the "Subsequent Event" section in this MD&A for further details.

Work continues on the restart plan for the Summit Property. Management has completed a re-survey of the underground mine and has updated the mine plans accordingly resulting in an update to the 2014 preliminary economic assessment, supporting a 7-year mine life with average annual production of 14,700 gold equivalent ounces at an all-in sustaining cash cost of \$864 per ounce of gold. A full engineering survey of the in-situ mining equipment was conducted in April 2023 which has identified approximately US\$1 million of expected savings on the capital re-start cost of the project as a result of the good condition of the majority of the equipment. The Company continues to work with financing providers and off-take partners to put in place a non-dilutive financing package to facilitate the re-start of operations at the Summit Property as soon as possible.

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**DISCUSSION OF OPERATIONS**

The following is an analysis of the Company's operating results for the three months ended September 30, 2023 ("Q3 2023") and the nine months ended September 30, 2023 ("YTD 2023") with comparisons to the three months ended September 30, 2022 ("Q3 2022") and the nine months ended September 30, 2022 ("YTD 2022").

*Galaxy Property*

Mining

The following table sets forth certain key mining statistics for the Galaxy Property:

| Ore Source   |           |       | Q1<br>2023 | Q2<br>2023 | Q3<br>2023 | YTD<br>2023 |
|--------------|-----------|-------|------------|------------|------------|-------------|
| Princeton UG | Ore Mined | (t)   | 3,215      | 3,238      | 3,442      | 9,895       |
|              | Ore Grade | (g/t) | 3.28       | 4.85       | 4.81       | 4.33        |
|              | Waste     | (t)   | 4,514      | 1,073      | 855        | 6,442       |
| Galaxy UG    | Ore Mined | (t)   | 13,539     | 15,933     | 12,375     | 41,847      |
|              | Ore Grade | (g/t) | 3.30       | 2.76       | 3.54       | 3.16        |
|              | Waste     | (t)   | 2,671      | 7,157      | 10,300     | 20,128      |
| Total UG     | Ore Mined | (t)   | 16,754     | 19,171     | 15,817     | 51,742      |
|              | Ore Grade | (g/t) | 3.30       | 3.11       | 3.82       | 3.39        |
|              | Waste     | (t)   | 7,185      | 8,230      | 11,155     | 26,570      |
| Tailings     | Reclaimed | (t)   | 6,347      | -          | -          | 6,347       |
|              | Grade     | (g/t) | 1.04       | -          | -          | 1.04        |

| Ore Source   |           |       | Q1<br>2022 | Q2<br>2022 | Q3<br>2022 | Q4<br>2022 | FY<br>2022 |
|--------------|-----------|-------|------------|------------|------------|------------|------------|
| Princeton UG | Ore Mined | (t)   | 9,904      | 8,190      | 5,480      | 8,517      | 32,091     |
|              | Ore Grade | (g/t) | 4.44       | 4.31       | 4.47       | 3.00       | 4.03       |
|              | Waste     | (t)   | 4,367      | 1,144      | 2,216      | 5,164      | 12,891     |
| Galaxy UG    | Ore Mined | (t)   | 15,109     | 12,543     | 15,043     | 16,958     | 59,653     |
|              | Ore Grade | (g/t) | 3.42       | 2.76       | 2.47       | 2.70       | 2.84       |
|              | Waste     | (t)   | 8,238      | 3,715      | 6,536      | 5,495      | 23,984     |
| Total UG     | Ore Mined | (t)   | 25,013     | 20,733     | 20,523     | 25,475     | 91,744     |
|              | Ore Grade | (g/t) | 3.82       | 3.37       | 3.00       | 2.68       | 3.22       |
|              | Waste     | (t)   | 12,605     | 4,859      | 8,752      | 10,659     | 36,875     |
| Tailings     | Reclaimed | (t)   | 17,289     | 9,132      | 6,071      | 5,705      | 38,197     |
|              | Grade     | (g/t) | 0.70       | 0.86       | 1.00       | 0.80       | 0.80       |

The Company continued to mine from the Princeton and Galaxy deposits during Q3 2023, having completed the reclamation of the Old Mill Sands slimes dump in Q1 2023 following which rehabilitation of the area was finished during Q2 2023.

- Princeton – In Q3 2023, the Company continued mining in the PS5 and PS19 ore bodies with 3,442 tonnes at 4.81 g/t being mined, 6% higher than Q2 2023 tonnes and at a similar grade. 9,895 tonnes at 4.33 g/t have been mined in YTD 2023 compared to 23,574 tonnes at 4.40 g/t in YTD 2022, with the decrease attributable to the flooding at Princeton earlier in the year and lower equipment availabilities and utilisation in YTD 2023.

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- Galaxy – In Q3 2023, the Company continued mining the Galaxy deposit with 12,375 tonnes at 3.54 g/t being mined, a decrease of 22% on Q2 2023 tonnes but at a higher grade. 41,847 tonnes at 3.16 g/t have been mined in YTD 2023 compared to 42,695 tonnes at 2.89 g/t in YTD 2022.

*Processing*

The following table sets forth certain key processing statistics at the Galaxy Property:

| Processing           |       | Q1<br>2023 | Q2<br>2023 | Q3<br>2023 | YTD<br>2023 |
|----------------------|-------|------------|------------|------------|-------------|
| Concentrate produced | (t)   | 1,449      | 1,422      | 1,343      | 4,214       |
| Concentrate grade    | (g/t) | 34.0       | 37.0       | 40.6       | 37.1        |
| Gold produced        | (oz)  | 1,584      | 1,689      | 1,752      | 5,025       |

| Processing           |       | Q1<br>2022 | Q2<br>2022 | Q3<br>2022 | Q4<br>2022 | FY<br>2022 |
|----------------------|-------|------------|------------|------------|------------|------------|
| Concentrate produced | (t)   | 2,286      | 2,179      | 2,380      | 2,257      | 9,102      |
| Concentrate grade    | (g/t) | 42.8       | 33.5       | 32.4       | 27.4       | 34.0       |
| Gold produced        | (oz)  | 3,143      | 2,346      | 2,483      | 1,989      | 9,961      |

In Q3 2023, the Company produced 1,343 tonnes of concentrate at a grade of 40.6 g/t containing 1,752 ounces of gold, an increase of 63 ounces (4%) from Q2 2023.

YTD 2023, the Company produced 4,214 tonnes of concentrate at a grade of 37.1 g/t containing 5,025 ounces of gold, a decrease of 2,947 ounces (37%) from YTD 2022. This reduction is predominantly due to flooding at Princeton earlier in the year and poor equipment availabilities that have limited ore availability for processing.

**Results**

The Company's earnings were comprised of:

|  | Q3 2023<br>(\$) | YTD 2023<br>(\$) | Q3 2022<br>(\$) | YTD 2022<br>(\$) |
|--|-----------------|------------------|-----------------|------------------|
| Revenue                                    | 3,003,349       | 7,467,587        | 2,531,524       | 10,575,591       |
| Earnings (loss) from mining operations     | 838,310         | 515,348          | (300,640)       | 1,990,217        |
| Corporate general and administrative costs | (558,386)       | (1,528,680)      | (605,323)       | (1,774,742)      |
| Stock-based compensation                   | (1,984)         | (57,481)         | (8,160)         | (33,001)         |
| Foreign exchange gain (loss)               | 12,964          | 209,135          | 398,338         | 177,329          |
| Interest on borrowings                     | (257,583)       | (538,619)        | (49,481)        | (165,043)        |
| Other financing income (expense)           | (39,315)        | 133,979          | 165,829         | 742,773          |
| Other income (expenses)                    | (8,180)         | (100,203)        | (500,000)       | (500,000)        |
| Discontinuing operations                   | -               | -                | -               | 147,107          |
| Net (loss) / earnings for the period       | (14,174)        | (1,366,521)      | (899,437)       | 584,640          |

Revenue for Q3 2023 was \$3.0 million which is \$0.5 million higher than Q3 2022 and was generated from the sale of 1,814 provisional contained ounces of gold (1,461 payable ounces of gold) at a realised gold price of \$1,928 / contained oz (\$1,561 / payable oz). The increase in revenue is impacted by a \$0.5 million downwards revaluation in the comparative quarter, Q3 2022, on open gold concentrate lots that did not recur in Q3 2023. Revenue for YTD 2023 was \$7.5 million which is \$3.1 million lower than revenue for YTD 2022 and was generated from the sale of 4,897 contained ounces of gold (3,885 payable ounces of gold) at a realised gold price of \$1,924 / oz (\$1,528 / payable oz).

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Earnings from mining operations were \$0.8 million for Q3 2023 compared to losses of \$0.3 million in Q3 2022 and earnings from mining operations of \$0.5 million for YTD 2023 compared to earnings of \$2.0 million for YTD 2022. The increase in earnings in Q3 2023 and the reduction in earnings in YTD 2023 is due predominantly to the movements in revenue noted above, partially offset by savings in operational expenditure due to lower mining volumes and processing throughput in the current year, as well as cost saving initiatives implemented in the current year.

Corporate general and administrative costs remained consistent in Q3 2023 compared to Q3 2022 at \$0.6 million and reduced to \$1.6 million YTD 2023 compared to \$1.8 million YTD 2022 predominantly due to lower professional fees incurred due to cost saving initiatives and the non-recurring nature of costs associated with the Mupane Property disposal which were incurred in Q1 2022.

The foreign exchange gain of \$0.01 million for Q3 2023 and \$0.4 million YTD 2023 was driven by a strengthening of currencies, specifically the U.S. Dollar against the South African Rand during the first half of 2023.

Interest on borrowings increased to \$0.26 million in Q3 2023 and \$0.54 million YTD 2023 due to the increase in borrowings in Q3 2022 and YTD 2023 versus Q3 2022 and YTD 2022.

Other financing expense was \$0.04 million for Q3 2023 compared to income of \$0.17 million in Q3 2022 predominantly due to changes in the fair value of the Company's warrants compared to the comparative quarter. The same is seen when comparing YTD 2023 to YTD 2022 where other finance income decreased by \$0.6 million to \$0.1 million.

Other expenses of \$8,180 for Q3 2023 and \$100,203 for YTD 2023 represent costs associated with the Summit Property that have been expensed during the current year.

**SUMMARY OF FINANCIAL POSITION**

Selected Consolidated Statement of Financial Position Data:

|   | <b>September 30,<br/>2023<br/>(\$)</b> | <b>June 30,<br/>2023<br/>(\$)</b> | <b>March 31,<br/>2023<br/>(\$)</b> | <b>December 31,<br/>2022<br/>(\$)</b> |
|---|--|-----------------------------------|------------------------------------|---------------------------------------|
| Total current assets                    | 1,450,220                              | 1,892,384                         | 1,631,581                          | 2,045,842                             |
| Total current liabilities               | 8,100,712                              | 8,392,053                         | 7,452,260                          | 6,895,235                             |
| Working capital                         | (6,650,492)                            | (6,499,669)                       | (5,820,679)                        | (4,849,393)                           |
| Non-current assets <sup>1</sup>         | 40,766,184                             | 40,602,386                        | 40,562,715                         | 40,573,511                            |
| Non-current liabilities                 | 2,077,228                              | 2,052,063                         | 2,292,308                          | 2,376,614                             |
| Total shareholders' equity <sup>1</sup> | 32,038,464                             | 32,050,654                        | 32,449,368                         | 33,347,504                            |

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|   | <b>September 30,<br/>2022<sup>1</sup></b><br>(\$) | <b>June 30,<br/>2022<sup>1</sup></b><br>(\$) <sup>1</sup> | <b>March 31,<br/>2022<sup>1</sup></b><br>(\$) | <b>December 31,<br/>2021<sup>1</sup></b><br>(\$) |
|---|---|---|---|--|
| Total current assets                    | 1,653,028   | 2,112,083   | 19,167,157                                    | 20,128,111                                       |
| Total current liabilities               | 5,290,716   | 4,200,761   | 21,188,288                                    | 23,120,657                                       |
| Working capital                         | (3,637,688)                                       | (2,088,678)   | (2,021,131)                                   | (2,992,546)                                      |
| Non-current assets <sup>1</sup>         | 41,995,530  | 41,811,099  | 41,703,030                                    | 41,835,114                                       |
| Non-current liabilities                 | 3,507,883   | 3,981,185   | 5,285,719                                     | 4,610,250  |
| Total shareholders' equity <sup>1</sup> | 34,849,959  | 35,741,236  | 34,396,180                                    | 34,232,318                                       |

<sup>1</sup> The comparative period balances for September 30, 2022 and prior have been restated due to the impact of amendments to IAS 16 and the prior period adjustment as detailed in Notes 5 and 22 of the Annual Financial Statements.

Current assets decreased by \$0.6 million from Q4 2022 due to a decrease in cash of \$0.5 million, a decrease in trade receivables of \$0.7 million and a reduction in inventories of \$0.2 million offset by an increase in taxes receivable of \$0.7 million relating to VAT recoverable at the Galaxy Property.

Current liabilities increased by \$1.2 million from Q4 2022 predominantly due to \$1.0 million of additional borrowings being drawn during YTD 2023 and associated accrued finance charges.

Non-current assets increased by \$0.2 million from Q4 2022 to \$40.8 million as additions to mineral properties for capitalized development were predominantly offset by depreciation and depletion.

Non-current liabilities decreased by \$0.3 million compared to Q4 2022 predominantly due to a decrease in the warrant liability due to the reduced remaining life of the warrants and a reduction in the restoration and rehabilitation provision because of foreign exchange movements.

Total shareholders' equity as at the end of Q3 2023 decreased by \$1.3 million compared to Q4 2022 due to the loss and comprehensive loss recorded for YTD 2023.

**LIQUIDITY, CAPITAL RESOURCES AND GOING CONCERN**

The Company defines capital as consisting of shareholders' equity, being made up of issued capital stock, contributed surplus and deficit and long-term debt. The Company's objectives when managing capital are primarily to support the creation of shareholder value, but also to ensure that the Company is able to meet its financial obligations as they become due. The Company has not declared or paid any dividends on its common shares.

In order to fund the business activities intended in its current business plan, management continually explores additional financing arrangements that, along with expected future cash flow generated from operations at the Galaxy Property, is anticipated to be sufficient to support its corporate expenses and capital expenditure requirements for the Galaxy Property. As described above under "Summary of Financial Position", at September 30, 2023, the Company had a working capital deficiency of \$6.7 million and had negative cash flows from continuing operations of \$0.5 million for the nine month period ended September 30, 2023.

The Company's officers and senior management take full responsibility for managing the Company's capital and do so through monthly meetings and regular review of financial information. The Board of Directors is responsible for overseeing this process.

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***Going Concern***

The Interim Financial Report was prepared using IFRS that are applicable to a going concern.

As at September 30, 2023, the Company had a working capital deficiency (current assets less current liabilities) of \$6.7 million, including a \$3 million rolling prepayment loan facility that is expected to be re-drawn on maturity, compared to a working capital deficiency of \$4.8 million at December 31, 2022. The gain from mining operations was \$0.5 million for the nine months ended September 30, 2023. Cashflow from operating activities was negative \$0.5 million for the nine months ended September 30, 2023. The Company has no material commitments for capital expenditures as at September 30, 2023.

The current commodity price and exchange rate environment can be volatile, which may have an impact on the Company's cash flows and the Company continues to review its near-term operating plans and to take steps to reduce costs and maximize cash flow generated from operations. These steps include assessing viable financing options for both the near and longer term to support the Company's growth plans.

The Company's financial position and the ability to generate sufficient positive cash flow from operating activities result in material uncertainties that give rise to significant doubt as to the ability of the Company to continue as a going concern. Because of these uncertainties, there can be no assurance that the measures that management is taking to mitigate risks to the Company's liquidity position will be successful.

The Interim Financial Report does not reflect adjustments to the carrying values of the assets and liabilities, the reported revenues and expenses, and the balance sheet classifications used, that would be necessary if the Company were unable to realize its assets and settle its liabilities as a going concern in the normal course of operations. Such adjustments could be material.

On November 23, 2023, the Company announced a metal purchase and sale agreement with Empress, under which the Company will receive an up-front cash payment of \$5 million for payable gold produced from the Galaxy mine. See the "Subsequent Event" section in this MD&A for further details.

**SUMMARY OF QUARTERLY RESULTS**

The following table summarizes the Company's selected quarterly information for each of the eight most recently completed quarters:

|                                     | Three months ended       |                          |                           |                                 |
|-------------------------------------|--------------------------|--------------------------|---------------------------|---------------------------------|
|                                     | June 30,<br>2023<br>(\$) | June 30,<br>2023<br>(\$) | March 31,<br>2023<br>(\$) | December<br>31,<br>2022<br>(\$) |
| Revenue                             | 3,003,349                | 2,487,071                | 1,977,167                 | 2,592,552                       |
| Total operating costs               | (2,165,039)              | (2,327,861)              | (2,459,339)               | (2,920,964)                     |
| Non-mining (expenses) earnings      | (852,484)                | (561,310)                | (468,074)                 | (1,226,668)                     |
| Earnings (loss)                     | (14,174)                 | (402,100)                | (950,246)                 | (1,555,080)                     |
| Earnings (loss) per share           |                          |                          |                           |                                 |
| - Basic                             | 0.00                     | (0.01)                   | (0.01)                    | (0.02)                          |
| - Diluted                           | 0.00                     | (0.01)                   | (0.01)                    | (0.02)                          |
| Total assets at end of quarter      | 42,216,404               | 42,494,770               | 42,194,296                | 42,619,353                      |
| Total liabilities at end of quarter | 10,177,940               | 10,444,116               | 9,744,928                 | 9,271,849                       |
| Total equity at end of quarter      | 32,038,464               | 32,050,654               | 32,449,368                | 33,347,504                      |

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|   | Three months ended                      |                                    |                                     |  |
|---|---|------------------------------------|-------------------------------------|--|
|   | September 30, 2022 <sup>1</sup><br>(\$) | June 30, 2022 <sup>1</sup><br>(\$) | March 31, 2022 <sup>1</sup><br>(\$) | December 31, 2021 <sup>1</sup><br>(\$) |
| Revenue                                       | 2,531,524                               | 3,558,309                          | 4,485,758                           | 2,938,697                              |
| Total operating costs                         | (2,832,165)                             | (3,085,831)                        | (2,667,379)                         | (3,368,361)                            |
| Non-mining (expenses) earnings                | (598,796)                               | 817,709                            | (1,771,596)                         | 654,761                                |
| Earnings (loss) from discontinuing operations | -                                       | 42,500                             | 104,607                             | (7,243,610)                            |
| Earnings (loss)                               | (899,437)                               | 1,332,687                          | 151,390                             | (7,263,573)                            |
| Earnings (loss) per share                     |   |                                    |                                     |  |
| - Basic                                       | (0.01)                                  | 0.02                               | 0.00                                | (0.11)                                 |
| - Diluted                                     | (0.01)                                  | 0.02                               | 0.00                                | (0.11)                                 |
| Total assets at end of quarter                | 43,648,558                              | 43,923,182                         | 60,870,187                          | 61,963,225                             |
| Total liabilities at end of quarter           | 8,798,599                               | 8,181,946                          | 26,474,007                          | 27,730,907                             |
| Total equity at end of quarter                | 34,849,959                              | 35,741,236                         | 34,396,180                          | 34,232,318                             |

<sup>1</sup> The comparative period balances as at September 30, 2022 and prior have been restated due to the impact of amendments to IAS 16 and the prior period adjustment as detailed in Notes 5 and 22 of the Annual Financial Statements.

**FINANCIAL INSTRUMENTS**

The Company's financial instruments consist of cash, trade and other receivables, accounts payable and accrued liabilities, interest bearing loans and borrowing, and warrants denominated in foreign currencies. The fair value of the Company's trade and other receivables, and accounts payable and accrued liabilities approximate their carrying value. The Company's other financial instruments, specifically interest bearing loans and borrowings are recorded at amortized cost using the effective interest rate method.

Credit risk is the risk that one party to a financial instrument will cause a loss for the other party by failing to discharge an obligation. The Company is subject to normal industry credit risks. The credit risk related to the trade receivable is considered minimal as gold and gold concentrate is sold to creditworthy major banks and offtake partners and settled promptly, usually within the following month and the other receivable balance consists of amounts outstanding on tax credits from governmental authorities, each of which are expected to be paid in the near term at face value. Management believes that the Company's exposure to credit risk is minimal.

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Company's approach to managing liquidity risk is to try to ensure that it will have sufficient liquidity to meet liabilities when due. See the "Liquidity and Capital Resources" section in this MD&A for further commentary on the Company's liquidity risks.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company's operations are in South Africa, the U.S.A. and Canada and its presentation currency is U.S. dollars. The international nature of the Company's operations results in foreign exchange risk as transactions are denominated in foreign currencies, including the South African Rand and Canadian Dollars. The operating results and the financial position of the Company are reported in U.S. dollars. The fluctuations of the operating currencies in relation to the U.S. dollar will, consequently, have an impact upon the reported results of the Company and may also affect the value of the Company's assets and liabilities. The Company monitors the volatility of foreign exchange rates and will hedge its currency risk if it determines that the need arises.

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Interest risk is the risk that the fair value of future cash flows will fluctuate as a result of changes in market risk. The Company monitors the volatility of interest rates and will hedge its currency risk if it determines that the need arises.

Market risk is the risk that the fair values of financial instruments or that the Company's future cash flows will fluctuate because of changes in market commodity rates. The Company's efforts are currently focused on the production of gold. As such, the Company's future cash flows and valuation of its mineral assets will be exposed to market risk on the price fluctuations of gold as a commodity.

**ISSUED AND OUTSTANDING SHARE CAPITAL**

The Company's authorized capital consists of an unlimited number of common shares, of which 71,273,309 common shares are issued and outstanding as of the date of this MD&A.

The Company has an omnibus equity incentive plan (the "**Equity Incentive Plan**"), which replaced the Company's old stock option plan and deferred share unit ("**DSU**") plan effective May 23, 2022. Under the terms of the Equity Incentive Plan, officers, directors, employees and consultants are eligible to receive grants of stock options, DSUs, restricted share units, performance share units, and other share-based awards. The Equity Incentive Plan allows for (a) the grant of up to such number of stock options as is equal 10% of the total issued and outstanding common shares at the date of the grant and (b) the grant of other forms of equity incentive awards such that up to an aggregate maximum of 7,127,331 common shares may be issuable pursuant to those awards.

The Company has also adopted a share purchase plan ("**SPP**"). Under the terms of the SPP, each participating officer, director, or employee that has been employed with the Company or its subsidiaries for at least six months is entitled to receive the matching number of common shares acquired pursuant to the SPP at no cost to such officer, director or employee. Subject to certain conditions, such deferred matching shares will be issued to the participating officers, directors or employees over a three-year period following the date of the purchase of the qualifying shares. As of the date of this MD&A, no deferred matching shares are owed to the participating officers, directors and employees of the Company.

As of the date of this MD&A, subject to the terms of the Equity Incentive Plan, (a) options to purchase up to 1,283,652 common shares are outstanding and options to purchase up to 5,843,679 common shares are available for grant and (b) up to 1,434,009 common shares may be issued pursuant to outstanding DSUs and 5,693,322 common shares are available for grant pursuant to other non-option based forms of equity incentive awards.

As of the date of this MD&A, the Company has outstanding warrants to purchase up to 12,005,740 common shares, exercisable at C\$1.50 per common share until May 19, 2024.

**FINANCING ARRANGEMENTS**

***Barak Facility***

On October 2, 2018, the Company entered into a loan agreement with Barak Fund SPC Limited ("**Barak**") with respect to a \$5,000,000 secured loan facility (the "**Barak Facility**"), for a term ending three years from the date of the first drawdown and bearing interest at a rate of 14% per annum. The funds were used towards the refurbishment and expansion of the processing facilities and restarting underground mining operations at the Galaxy Property. The Company agreed to pay to Barak, or its nominee, 0.75% of the net proceeds accruing to the Galaxy Property under an off-take agreement covering the annual gold concentrate production of the Agnes gold mine in Barberton owned and operated by the Galaxy Property, after taking into account all attributable logistics and freight costs, State Royalties (as defined in the Barak Facility) and value-added tax (if applicable) during the period over which the loan remained outstanding. During the quarter ended September 30, 2022, the Company fully repaid the Barak Facility and the net proceeds payments ceased accruing.

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*Ocean Partners Offtake Agreement and Credit Facility*

On August 3, 2022, the Company entered into a new gold concentrate offtake agreement (“**Ocean Partners Offtake Agreement**”) with Ocean Partners UK Limited (“**Ocean Partners**”) which included providing the Company with an unsecured \$3,000,000 revolving credit facility bearing interest at US\$ 3-month LIBOR (or CME Term SOFR) plus 7.5% (the “**Ocean Partners Facility**”). Interest and principal for the Ocean Partners Facility will be repaid against deliveries of gold concentrate or cash by the Company to Ocean Partners under the Ocean Partners Offtake Agreement. The Company can elect to repay the full principal amount outstanding under the Ocean Partners Facility and any accrued interest without any penalty with two weeks of advance notice. Once a drawdown under the Ocean Partners Facility is repaid, such amount can subsequently be redrawn.

*Short-term Loan Note*

On March 29, 2023, the Company entered into a loan agreement with Dantinox SA with respect to a term loan facility of up to \$1,000,000, with a maturity date of March 29, 2024, extendable by a further six months upon satisfaction of certain conditions. The loan bears an interest rate of 6% per annum and has a redemption premium of between 50% and 100%. The loan is secured against all of the issued and outstanding shares of Summit Gold Corporation. \$1,000,000 of the facility had been drawn as of the date of this MD&A.

**TRANSACTIONS WITH RELATED PARTIES**

On August 13, 2020, the Company entered into loan agreements with its Chief Executive Officer, Chief Operating Officer, and former Chief Financial Officer (collectively, the “**Executives**”) as partial compensation for the services provided by the Executives in 2019. The loans are non-interest bearing, non-recourse loans with a term of three years. Pursuant to the terms of the loan agreements, the Executives used the proceeds of the loans to exercise 912,600 common share purchase warrants, exercisable at C\$0.25 per common share, held by the Executives. The common shares issued to the Executives on exercise of the warrants are held by the Company as security for the outstanding loan balance. In February 2022, the Company settled C\$118,482 of the loans with certain Executives. On September 30, 2023, the Company entered into an amending agreement with its CEO to extend the term of his loan by one year to August 13, 2024 on the outstanding balance of C\$60,918. As of September 30, 2023, the former CFO had not repaid the outstanding balance of his loan of C\$48,750. The Company has notified the former CFO of its intention to act on its security interest and to cancel 195,000 common shares currently held by the former CFO. The loan receivable balance at September 30, 2023 is C\$109,668.

**COMMITMENTS**

As at the date of this MD&A, the Company did not have any material commitments.

**SUBSEQUENT EVENT**

On November 23, 2023, the Company announced a metal purchase and sale agreement with Empress, under which the Company will receive an up-front cash payment of \$5 million (the “**Investment**”) for payable gold produced from the Galaxy mine which will be invested to facilitate the increase in mining volumes required for the new and larger milling circuit. The Investment is based on 3.5% of the payable gold production from the Galaxy mine for an initial 8,000 payable ounces; thereafter, the percentage will reduce to 2.0% of the payable gold production until the earlier of: (i) 20,000 ounces having been paid to Empress; or (ii) 20 years after the first payment was made. The purchase price for the payable gold delivered pursuant to the agreement is 20% of the gold spot price. The closing of the transaction and the funding of the Investment is subject to typical conditions precedent.

**OFF-BALANCE SHEET ARRANGEMENTS**

Other than the low value operating lease arrangements not recognized on the initial adoption of the revised IFRS 16 Leases, the Company currently has no off-balance sheet arrangements.

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Under the terms of the purchase agreement for the Summit Property (see Note 7 of the Annual Financial Statements) the Company has a contingent cash payment of \$8.2 million due to the vendor upon commencement of production at the mine.

**SUPPLEMENTAL INFORMATION TO MANAGEMENT'S DISCUSSION AND ANALYSIS**

*Cash Costs*

This MD&A refers to operating cash cost excluding royalties per ounce which is a non-GAAP performance measure, in order to provide investors with information about measures used by management to monitor performance. Management uses this information to assess how well the producing gold mines are performing compared to plan and prior periods, and also to assess the overall effectiveness and efficiency of gold mining operations. Cash cost figures are calculated in accordance with a standard developed by the Gold Institute, which was a worldwide association of suppliers of gold and gold products and included leading North American gold producers. The Gold Institute ceased operations in 2002, but the standard is still an accepted standard of reporting cash costs of gold production in North America. Adoption of the standard is voluntary, and the cost measures presented herein may not be comparable to other similarly titled measures of other companies. Cash cost includes mine site operating costs such as mining, processing, administration, but are exclusive of impairment, amortization, reclamation, and exploration and development costs. Operating cash cost is the total cash cost less those costs capitalized as attributable to the removal of excess waste in developing new resources. These costs are then divided by the Company's ounces of gold produced to arrive at the cash cost measures on a per ounce basis. These measures, along with sales, are considered to be key indicators of a company's ability to generate operating earnings and cash flow from its mining operations. These measures of cash costs do not have any standardized meaning prescribed by IFRS and differ from measures determined in accordance with IFRS. They are intended to provide additional information and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. These measures are not necessarily indicative of net earnings or cash flow from operations as determined under IFRS.

The following tables provide a reconciliation of cash cost measures for the mine to the mining costs excluding impairment, depreciation and amortization reflected in the Interim Financial Report.

*Galaxy Property*

|   | <b>Q3 2023</b> | <b>Q2 2023</b> | <b>Q1 2023</b> | <b>YTD 2023</b>  |
|---|----------------|----------------|----------------|------------------|
| Operating costs   | 2,165,039      | 2,327,861      | 2,459,339      | <b>6,952,239</b> |
| Adjust for:   |                |                |                |                  |
| Impairment, depreciation and amortization                     | (173,080)      | (182,188)      | (189,106)      | <b>(544,374)</b> |
| Inventory movement  | (9,147)        | (21,566)       | (57,287)       | <b>(88,000)</b>  |
| Total operating cash cost                                     | 1,982,812      | 2,124,107      | 2,212,946      | <b>6,319,865</b> |
| Royalties   | (18,964)       | (11,898)       | (8,663)        | <b>(39,525)</b>  |
| Total operating cash cost excluding royalties                 | 1,963,848      | 2,112,209      | 2,204,283      | <b>6,280,340</b> |
| Gold production (ounces)                                      | 1,752          | 1,689          | 1,584          | <b>5,025</b>     |
| Gold production (ounces payable)                              | 1,418          | 1,344          | 1,231          | <b>3,993</b>     |
| Total operating cash cost excluding royalties per payable oz. | 1,385          | 1,571          | 1,790          | <b>1,573</b>     |

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|   | Q4 2022   | Q3 2022   | Q2 2022   | Q1 2022   | FY 2022            |
|---|-----------|-----------|-----------|-----------|--------------------|
| Operating costs   | 2,920,965 | 2,832,165 | 3,085,831 | 2,667,378 | <b>11,506,339</b>  |
| Adjust for:   |           |           |           |           |                    |
| Impairment, depreciation and amortization                     | (212,575) | (217,138) | (142,257) | (513,659) | <b>(1,085,629)</b> |
| Inventory movement  | (147,719) | 227,050   | (412,936) | 382,264   | <b>48,659</b>      |
| Total operating cash cost                                     | 2,560,671 | 2,842,077 | 2,530,638 | 2,535,983 | <b>10,469,369</b>  |
| Royalties   | (160,947) | (52,114)  | (38,908)  | (20,840)  | <b>(272,809)</b>   |
| Total operating cash cost excluding royalties                 | 2,399,724 | 2,789,963 | 2,491,730 | 2,515,143 | <b>10,196,560</b>  |
| Gold production (ounces)                                      | 1,989     | 2,483     | 2,346     | 3,143     | <b>9,961</b>       |
| Gold production (ounces payable)                              | 1,530     | 1,889     | 1,760     | 2,357     | <b>7,536</b>       |
| Total operating cash cost excluding royalties per payable oz. | 1,568     | 1,477     | 1,416     | 1,067     | <b>1,353</b>       |

**SIGNIFICANT ACCOUNTING POLICIES**

The Interim Financial Report has been prepared following the same accounting policies and methods of computation as the Annual Financial Statements. Please see Note 4 in the Annual Financial Statements for further information.

**INTERNAL CONTROLS OVER FINANCIAL REPORTING**

The Company is responsible for designing internal controls over financial reporting, or causing them to be designed under the supervision of the CEO and CFO, in order to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS.

The Company's CEO and CFO are responsible for ensuring that processes are in place to provide them with sufficient knowledge to support the representations they are making in their certificates regarding the absence of misrepresentations and fair disclosure of financial information. Investors should be aware that inherent limitations on the ability of certifying officers of an Exchange issuer to design and implement on a cost effective basis disclosure controls and procedures as well as internal controls over financial reporting as defined in National Instrument 52-109 *Certification of Disclosure in Issuers' Annual and Interim Filings* may result in additional risks to the quality, reliability, transparency and timeliness of interim and annual filings and other reports provided under securities legislation.

**RISKS AND UNCERTAINTIES**

There are a number of risk factors that could cause future results to differ materially from those described herein. A discussion of the principal risk factors relating to the Company's operations and business appear in the Company's Management's Discussion and Analysis for the year ended December 31, 2022, which may be viewed on the Company's SEDAR profile at [www.sedarplus.ca](http://www.sedarplus.ca). Although the Company has attempted to identify important factors that could cause actual results to differ materially from those contained in the forward-looking statements, additional risks and uncertainties, including those that the Company does not know about now or that it currently deems immaterial, may also adversely affect the Company's business.

**APPROVAL**

The Board of Directors has approved the disclosure contained in this MD&A.

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**ADDITIONAL INFORMATION**

Additional information relating to the Company can be found on the Company's SEDAR profile at [www.sedarplus.ca](http://www.sedarplus.ca).